# FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2009

WITH INDEPENDENT AUDITORS' REPORT

# INDEPENDENT AUDITORS' REPORT

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### MANAGEMENT'S DISCUSSION AND ANALYSIS

# For the Year Ended March 31, 2009

As management of the Augusta Charter Township (Township), we offer readers of the Township's financial statements this narrative overview and analysis of the financial activities of the Township for the year ended March 31, 2009. We encourage readers to consider the information presented here.

# Financial Highlights

- The Township experienced growth in taxable value of five (5) percent from the previous year. The Township is anticipated to experience a decline in growth of taxable values of six (6) percent next year.
- State Shared Revenues is stable from last year with a five percent decline expected to impact the year ending March 31, 2010 budget by \$16,700.
- Overall new zoning and planning applications decreased by three (3) percent. Applications for new single family homes declined by five (5) percent from the prior year ending March 31, 2008 as compared to the 75% decline from the year ending March 31, 2007.
- Due to the overall economic climate of the residential housing market the Township experienced a significant decline in expected future home building projects. Currently the Township has no new future development projects compared to March 31, 2008 where there were three (3) active residential home huilding projects (365 projected new homes) down from nine (9) as of March 31, 2007 with 2,870 projected.
- Of the three approved developments there remain 156 single family homes approved to be built compared to 160 in the prior year. Single family home applications were four (4), nine (9) and thirty-six (36) for years ending March 31, 2009, 2008 and 2007 respectively.
- Projected growth as of 2004 was the basis for the Township entering into a sewage capacity reserve lease contract with YCUA in November 2005. Due to the significant loss of planned developments the Township Board negotiated the termination of the YCUA Sewage Capacity Lease resulting in a one time payoff of \$310,000 to terminate a \$2.3 million dollar lease obligation.
- The assets of the Township exceeded its liabilities at the close of the year ended March 31, 2009 \$7,387,648 (net assets). Of this amount, \$2,761,936 (unrestricted net assets) may be used to meet the government's ongoing obligations to citizens and creditors.
- The government's total net assets decreased \$480,873. This decrease is primarily attributable routility fund expenses exceeding revenues.

### Governmental activities:

• Property taxes, state shared revenues and service fees finance most of the Township's basic services, such as police, fire, public works, community development, and general administration.

• The Township is leasing a building to temporarily store and operate Fire and Utility operations until a permanent building is found. The costs are born by the Fire and Utility departments based upon square footage occupied.

# Business-type activities:

- The Township's business-type Utility Fund supplies water distribution and provides sewage treatment to residents through YCUA. The Township passes through the water & sewer rate increases received from YCUA.
- The Township Board authorized a Water & Sewer Rate study of the Utility Fund as a result of the continuing operating losses. The final report was accepted by the Board in January 2009 with a minimal increase in rates effective September 2009.

### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's hasic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the year ended March 31, 2009. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the Township include general government, public safety, highways and streets, sanitation, public works, and culture and recreation. The business-type activities of the Township include utility systems.

The government-wide financial statements can be found on pages 3-4 of this report.

Fund financial statements. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into three categorics: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on near-term

inflows and outflows of spendable resources, as well as on balances of spendable resources available at the year ended March 31, 2009. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Township maintains four individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, fire fund, police fund and environmental fund which are considered to be major funds.

The Township adopts an annual appropriated budget for all funds. A budgetary comparison statement has been provided for all major governmental funds to demonstrate compliance with budget.

The basic governmental fund financial statements can be found on pages 5-8 of this report.

Proprietary funds. The Township maintains an Enterprise fund, a type of proprietary fund, used to report functions presented as business-type activities in the government-wide financial statements. The Township uses an enterprise fund to account for its Utility Fund.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Utility Fund, which is considered to be a major fund of the Township.

The proprietary fund financial statements can be found on pages 9 - 12 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the Township's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statement can be found on page 13 of this report.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 18-35 of this report.

### Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the Township, assets exceeded liabilities by \$7,387,648 at the close of the year ended March 31, 2009.

By far the largest portion of the Township's net assets (61 percent) reflects its investment in capital assets (e.g., land, buildings, equipment, infrastructure), less any related debt used to acquire those assets that is still outstanding. The Township uses these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the Township's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Property taxes and state shared revenues finance most of the Township's basic services, such as police, fire, public works, community development and general administration.

The Township's business-type activity, the Utility Fund, which supplies water distribution and provides sewage treatment, is provided to the residents by the Ypsilanti Community Utilities Authority (YCUA). The Township passes water & sewer rate increases received from YCUA to its residents.

The Township is looking into the purchase of property with an existing building for the purpose of storage of utility equipment. A portion of the building is expected to be rented to the fire department for storage of fire equipment.

# Augusta Charter Township's Net Assets

|   | G  | Sovernmental<br>Activities    | В  | Activities             |    | Total                             |
|---|----|-------------------------------|----|------------------------|----|-----------------------------------|
| Current and other assets Capital assets   | \$ | 8 66,57 5<br>4 60,34 5        | \$ | 3,509,887<br>6,940,190 | \$ | 4,376,462<br>7,400,535            |
| Total assets  | \$ | 1,326,920                     | \$ | 10,450,077             | \$ | 11,776,997                        |
| Long term liabilities outstanding Other liabilities                                 | \$ | 222,386<br>243,465            | \$ | 2,701,594<br>1,221,904 | \$ | 2,923,980<br>1,465,369            |
| Total liabilities   |    | 465,851                       | -  | 3,923,498              | _  | 4,389,349                         |
| Net assets: Invested in capital assets, net of related debt Restricted Unrestricted |    | 237,959<br>149,157<br>473,953 |    | 4,238,596              |    | 4,476,555<br>149,157<br>2,761,936 |
| Total net assets  | \$ | 861,069                       | \$ | 6,526,579              | \$ | 7,387,648                         |

An additional portion of the Township's net assets (2 percent) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* \$2,765,607 may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the Township is able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior fiscal year.

# Augusta Charter Township's Statement of Activities

|   |     | overnmental<br>Activities | Business-type<br>Activities |    | Total               |
|---|-----|---------------------------|-----------------------------|----|---------------------|
| Program revenues: Charges for services: |     |                           |                             |    |                     |
| General government                      | \$  | 48,872                    |                             | \$ | 48,872              |
| Public safety<br>Utility                |     | 10,227                    | 1,096,987                   |    | 10,227<br>1,096,987 |
| Operating grants:                       |     |                           | , ,                         |    |                     |
| Public safety  Capital grants:          |     | 3,150                     |                             |    | 3,150               |
| Utility                                 |     | <u> </u>                  | 158,818                     |    | 158,818             |
| Total program revenue                   | s   | 62,249                    | 1,255,805                   |    | 1,318,054           |
| General revenues:                       |     |                           |                             |    |                     |
| Property taxes                          |     | 715,139                   |                             |    | 715,139             |
| Investment earnings                     |     | 9,840                     | 75,799                      |    | 85,639              |
| Franchise fees State revenue sharing    |     | 29,919<br>330,317         |                             |    | 29,919<br>330,317   |
| Other                                   |     | 27,028                    | 256,722                     |    | 283,750             |
| Total general revenue                   | s   | 1,112,243                 | 332,521                     | _  | 1,444,764           |
| Total revenue                           | s _ | 1,174,492                 | 1,588,326                   |    | 2,762,818           |
| Expenses:                               |     |                           |                             |    |                     |
| General government                      |     | 419,081                   |                             |    | 419,081             |
| Public safety Public works              |     | 1,078,790                 |                             |    | 1,078,790           |
| Community and economic development      |     | 155,211<br>24,864         |                             |    | 155,211<br>24,864   |
| Utility                                 | _   | 24,004                    | 1,565,745                   |    | 1,565,745           |
| Total expense                           | s   | 1,677,946                 | 1,565,745                   |    | 3,243,691           |
| Change in net assets                    |     | (503,454)                 | 22,581                      |    | (480,873)           |
| Net assets, beginning of year           | _   | 1,364,523                 | 6,503,998                   |    | 7,868,521           |
| Net assets, end of year                 | \$  | 861,069                   | \$ 6,526,579                | \$ | 7,387,648           |

# Financial Analysis of the Government's Funds

As noted earlier, the Township uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

As of the year ended March 31, 2009, the Township's governmental funds reported combined ending fund balances of \$400,724, a decrease of \$407,834 in comparison with the balance at March 31, 2008. Reserved fund balance \$5,935 is not available for new spending since it already is committed and Special Revenue Funds have \$412,778 available for their special uses.

The General Fund is the chief operating fund of the Township. At the end of the current fiscal year, unreserved fund balance of the General Fund was \$(17,989). General Fund overhead expenses collected from other funds is reported as revenue rather than netted against operating expenses.

The fund balance of the Township's General Fund decreased by \$234,374 during the year ended March 31, 2009.

**Proprietary fund** - The Township's proprietary fund provides the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the utility fund at the end of the year amounted to \$2,287,983. The total increase in net assets for the fund was \$22,581.

# General Fund Budgetary Highlights

The General Fund obligated tax revenues of approximately \$150,000 to pay for one Washtenaw County Sheriff Deputy through December 31, 2009 subsequent to the Police millage failure. The General Fund will also make monthly payments to repay the USDA Special Assessment Water District account over the next 30 years for monies borrowed to payoff the YCUA Sewage Capacity Lease contract obligation which was to be paid by developers now in default.

# Capital Asset and Debt Administration

Capital assets. The Township's investment in capital assets for its governmental and business-type activities as of March 31, 2009, amounts to \$7,371,402 (net of accumulated depreciation). This investment in capital assets includes land, buildings and utility systems, machinery and equipment and park facilities.

Capital assets purchased during the year ended March 31, 2009 were:

• Water meters, \$18,215, reported in the business-type activities.

# Augusta Charter Township's Capital Assets

|  | <br>vernmental<br>Activities | us in ess-type<br>Activities | Total            |
|--|------------------------------|------------------------------|------------------|
| Land                                     | \$<br>28,900                 | \$<br>-                      | \$<br>28,900     |
| Buildings and improvements               | 95,547                       |                              | 95,547           |
| Office fumiture, equipment and computers | 74,335                       |                              | 74,335           |
| Vehicles                                 | 15,000                       |                              | 15,000           |
| Fire vehicles and equipment              | 1,320,180                    |                              | 1,320,180        |
| Water system and equipment               |                              | 9,099,532                    | 9,099,532        |
| Sewer system and equipment               |                              | 2,600,458                    | 2,600,458        |
| B ond issuance costs                     | <br>                         | 50,064                       | 50,064           |
|  | \$<br>1,533,962              | \$<br>11,750,054             | \$<br>13,284,016 |

Additional information on the Township's capital assets can be found in Note 5 on pages 27 and 28.

Long-term debt. At the year ended March 31, 2009, the Township had total bonded and contract debt outstanding of \$2,701,594. Of this amount, \$919,594 comprises debt backed by the full faith and credit of the government. The remainder of the Township's debt represents bonds secured solely by specified revenue sources (i.e., revenue bonds).

# Augusta Charter Township's Outstanding Debt General Obligation and Revenue Bonds

|   | Governmental<br>Activities | siness-type<br>Activities  | _  | Total                | Total                        |
|---|----------------------------|----------------------------|----|----------------------|------------------------------|
| General obligation bonds<br>Revenue bonds | \$                         | \$<br>919,594<br>1,782,000 | \$ | 919,594<br>1,782,000 | \$<br>1,839,188<br>3,564,000 |
| Total                                     | <u> </u>                   | \$<br>2,701,594            | \$ | 2,701,594            | \$<br>5,403,188              |

Additional information on the Township's long-term debt can be found in Note 8 on pages 32 - 34 of this report.

# Economic Factors and Next Year's Budgets and Rates

The Township budget for next year anticipates relatively reduced revenue due to the decline in Michigan's overall economy.

The Township is pursuing the sale of two (2) Township properties with the proceeds to be used for the purpose of funding a new Fire Building. One parcel, originally identified as a future fire department site has since been determined to be too small a parcel to fit the township's current needs.

The Township is pursuing economic stimulus money and grant money to meet some of the township's needs.

# Requests for Information

This financial report is designed to provide a general overview of the finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Augusta Charter Township Supervisor, 8021 Talladay Road, P.O. Box 100, Whittaker, MI 48190.



July 15, 2009

### INDEPENDENT AUDITORS' REPORT

Augusta Charter Township Washtenaw County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Augusta Charter Township, Washtenaw County, Michigan, as of and for the year ended March 31, 2009, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of Augusta Charter Township. Washtenaw County, Michigan's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Augusta Charter Township, Washtenaw County, Michigan, as of March 31, 2009, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated July 15, 2009 on our consideration of Augusta Charter Township, Washtenaw County, Michigan's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or ou compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be read in conjunction with this report in considering the results of our audit.

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July 15, 2009

Augusta Charter Township Washtenaw County, Michigan

The management's discussion and analysis on pages i through viii is not a required part of the basic financial statements but is supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Robertson, Eaton & Owen, P.C.

# STATEMENT OF NET ASSETS

# March 31, 2009 With Comparative Totals for March 31, 2008

|   | Go | vernmental  | Bu | siness-Type | To               | tal     |                |
|---|----|-------------|----|-------------|------------------|---------|----------------|
|   |    | Activities  |    | Activities  | 2009             |         | 2008           |
| ASSETS:   |    |             |    |             |                  |         |                |
| Cash and cash equivalents                       | \$ | 938,068     | \$ | 320,303     | \$<br>1,258,371  | \$      | 1,293,314      |
| Investments                                     |    |             |    | 1,168,542   | 1,168,542        |         | 1,557,154      |
| Taxes receivable                                |    | 11,432      |    |             | 11,432           |         | 12,575         |
| Accounts receivable                             |    | 5,554       |    | 216,346     | 221,900          |         | 152,701        |
| Special assessment receivable                   |    |             |    | 1,143,957   | 1,143,957        |         | 1,214,541      |
| Interfund activity                              |    | (416,223)   |    | 416,223     | -                |         |                |
| Due from fiduciary funds                        |    | 208,463     |    | 98,345      | 306,808          |         | 486,615        |
| Due from other governmental units               |    | 115,101     |    | 80,051      | 195,152          |         | 211,729        |
| Prepaid expenses                                |    | 4,180       |    |             | 4 ,1 80          |         | 3,360          |
| Inventory                                       |    |             |    | 54,875      | 54 ,875          |         | 73,090         |
| YCUA deposits                                   |    |             |    | 11,245      | 11,245           |         | 11,732         |
| Capital assets:                                 |    |             |    |             |                  |         |                |
| Capital assets                                  |    | 1,533,962   |    | 11,699,990  | 13,233,952       |         | 13,215,737     |
| Less: accumulated depreciation                  |    | (1,374,824) |    | (4,788,933) | (6,163,757)      |         | (5,787,614)    |
| Leased property under capital leases            |    | 359,738     |    | , ,         | 359,738          |         | 359,738        |
| Less: accumulated amortization                  |    | (58,531)    |    |             | (58,531)         |         | (20,729)       |
| Bond issuance costs                             |    | , ,         |    | 50,064      | 50,064           |         | 50,064         |
| Less: accumulated amortization                  |    |             |    | (20,931)    | (20,931)         |         | (19,679)       |
| 2555 We and all and the late of                 |    |             | -  | (20,731)    |                  | -       | (17.077)       |
| Total assets                                    | \$ | 1,326,920   | \$ | 10,450,077  | \$<br>11,776,997 | _\$<br> | 12,814,328     |
| LIABILITIES:                                    |    |             |    |             |                  |         |                |
| Accounts payable                                | \$ | 49,664      | \$ | 77,948      | \$<br>127,612    | \$      | 193,691        |
| Due to other governmental units                 |    | 1,268       |    |             | 1,268            |         | 787            |
| Salaries payable                                |    | 10,827      |    |             | 10,827           |         | 5,434          |
| Accrued expenses                                |    |             |    |             |                  |         | 293,266        |
| Deferred revenue                                |    | 181,706     |    | 1,143,956   | 1,325,662        |         | 1,392,917      |
| Current portion of contract payable             |    | 44,843      |    | 26,250      | 71,093           |         | 67,732         |
| Current portion of long term obligations        |    | •           |    | 68,000      | 68,000           |         | 68,000         |
| Noncurrent liabilities:                         |    |             |    | ,           | 00,000           |         | ,              |
| Noncurrent portion of contract payable          |    | 177,543     |    | 893,344     | 1,070,887        |         | 1,141,980      |
| Noncurrent portion of long term obligations     |    | 177,010     |    | 1,714,000   | 1,714,000        |         | 1,782,000      |
| Notice of the following term congations         |    |             |    | 1,714,000   | <br>1,714,000    | _       | 1,702,000      |
| Total liabilities                               |    | 465,851     | _  | 3,923,498   | 4,389,349        |         | 4,945,807      |
| NET ASSETS:                                     |    |             |    |             |                  |         |                |
| Invested in capital assets, net of related debt |    | 237,959     |    | 4,238,596   | 4,476,555        |         | 4,737,805      |
| Restricted for:                                 |    |             |    |             |                  |         |                |
| Fire department                                 |    | 149,157     |    |             | 149,157          |         | <i>72,</i> 507 |
| Police department                               |    |             |    |             |                  |         | 250,110        |
| Unrestricted                                    |    | 473,953     |    | 2,287,983   | 2,761,936        |         | 2,808,099      |
| Total net assets                                | \$ | 861,069     | \$ | 6,526,579   | \$<br>7,387,648  | \$      | 7,868,521      |

# STATEMENT OF ACTIVITIES

With Comparative Totals for the Year Ended March 31, 2008 For the Year Ended March 31, 2009

|   |  | Pro  | Program Revenues    | venues    |                       |          | Net (Exp  | ense) | Revenue and                  | Net (Expense) Revenue and Changes in Net Assets                                     | Asset          | s  |
|---|--|--|---------------------|-----------|-----------------------|----------|---|-------|------------------------------|---|----------------|--|
| Functions/programs  | Expenses   | Charges for<br>Services  | Operating<br>Grants | ing<br>ts | Capital<br>Grants     | 9        | Governmental<br>Activities  | Bu    | Business-Type<br>Activities  | T 2009  | Total          | 2008   |
| Govern me utal activities: General government Public safety Public works Community and economic development | \$ 419,081<br>1,078,790<br>155,211<br>24,864   | \$ 48,872  | es                  | 3,150     | ·                     | €4       | (370,209)<br>(1,065,413)<br>(155,211)<br>(24,864)                         | ↔     | '                            | \$ (370,209)<br>(1,065,413)<br>(155,211)<br>(24,864)                                | <del>€</del> 9 | (569,554)<br>(628,427)<br>(120,842)<br>(77,317)  |
| Total governmental activities   | 1,677,946  | 59,099   | 3,                  | 3,150     |                       |          | (1,615,697)   |       |                              | (1,615,697)   |                | (1,396,140)  |
| Busin ess-type activities:<br>Utility   | 1,565,745  | 1,096,987  |                     |           | 158,818               |          |   |       | (309,940)                    | (309,940)   |                | (889,461)  |
| Total business-type activities  | 1,565,745  | 1,096,987  |                     | <br>  '   | 158,818               |          |   |       | (309,940)                    | (309,940)   |                | (889,461)  |
| Total government  | \$ 3,243,691   | \$ 1,156,086   | \$ 3,1              | 3,150 \$  | \$ 158,818            | <b>∞</b> | (1,615,697)   | ક્ક   | (309,940)                    | \$ (1,925,637)  | S              | \$ (2,285,601)   |
|   | Gen eral revenues Property taxes Investment earnings Franchise fees State revenue sharing Other Loss on disposal of c Change in net assets | Sen eral revenues Property taxes Investment earnings Franchise fees State revenue shar ing Other Loss on disposal of capital asset Anange in net assets rior year adjustment (Note 10) | Tor                 | nl gener  | Tonl general revenues | €        | 715,139<br>9,840<br>29,919<br>330,317<br>27,028<br>1,112,243<br>(503,454) | €4    | 256,722<br>332,521<br>22,581 | \$ 715,139<br>85,639<br>29,919<br>330,317<br>283,750<br>-<br>1,444,764<br>(480,873) | 64             | 898,857<br>165,432<br>26,129<br>330,285<br>149,361<br>(17,500)<br>1,552,564<br>(733,037) |
|   | Total net assets -   | Total net assets - beginning of year   | L                   |           |                       |          | 1,364,523   |       | 6,503,998                    | 7,868,521   | _              | 16,943,763   |
|   | Total net assets - end of year   | end of year  |                     |           |                       | S        | 861,069   | 64    | 6,526,579                    | \$ 7,387,648  | 69             | 7,868,521  |
|   |  |  |                     |           |                       |          |   |       |                              |   |                |  |

The notes to the financial statements are an integral part of this statement.

# BALANCE SHEET

# GOVERNMENTAL FUNDS

# March 31, 2009 With Comparative Totals for March 31, 2008

|   | General    | Fire<br>Fund | Police<br>Fund | Environmental<br>Fund | Total<br>Governmental Funds<br>2009 2008 |
|---|------------|--------------|----------------|-----------------------|--|
| ASSETS: Cash and cash equivalents         | \$ 338,499 | \$ 332,262   | \$ -           | \$ 267,307            | \$ 938,068 \$ 958,782                    |
| Taxes receivable                          | 3,617      | 5,295        | 2,520          | 20,130,               | 11,432 8,906                             |
| Accounts receivable                       | 5,554      | ,            | _,             |                       | 5,554 9,140                              |
| Due from other governmental funds         | 70,406     |              |                |                       | 70,406 51,941                            |
| Due from proprietary funds                |            | 1,452        |                |                       | 1,452 1,411                              |
| Due from fiduciary funds                  | 142,054    | 35,430       | \$30,979       |                       | 208,463 358,030                          |
| Due from other governmental units         | 70,725     | 44,376       |                |                       | 115,101 152,804                          |
| Prepaid expenditures                      |            | 4,180        |                |                       | 4,180 3,360                              |
| Total assets                              | \$ 630,855 | \$ 422,995   | \$ 33,499      | \$ 267,307            | \$1,354,656 \$1,544,374                  |
| LIABILITIES:                              |            |              |                |                       |  |
| Accounts payable                          | \$ 39,580  | \$ 10,084    | \$ -           | \$ -                  | \$ 49,664 \$ 107,400                     |
| Due to other funds                        |            | 39,423       | 30,979         | 4                     | 70,406 51,941                            |
| Due to proprietary funds                  | 417,675    |              |                |                       | 417,675 126,446                          |
| Due to other governmental units           | 1,268      |              |                |                       | 1,268 787                                |
| Salaries payable                          | 1,405      | 9,422        |                |                       | 10,827 5,434                             |
| Contract payable                          | 9,090      | 213,296      |                |                       | 222,386 265,328                          |
| Accrued expenditures                      | 155.550    |              | 2.520          |                       | - 104                                    |
| Deferred revenue                          | 177,573    | 1,613        | 2,520          |                       | 181,706 178,376                          |
| Total liabilities                         | \$ 646,591 | \$ 273,838   | \$ 33,499      | \$ 4                  | \$ 953,932 \$ 735,816                    |
| FUND BALANCES: Reserved for:              | Ø 0.052    | 0 0 000      |                |                       |  |
| Taxes receivable                          | \$ 2,253   | \$ 3,682     | \$ -           | \$ -                  | \$ 5,935 \$ 8,906                        |
| Unreserved, designated for: Fire building |            | 39,172       |                |                       | 20 172 26 21 0                           |
| Unreserved, undesignated in:              |            | 37,172       |                |                       | 39,172 36,219                            |
| General fund                              | (17,989)   |              |                |                       | (17,989) 215,900                         |
| Fire fund                                 | (17,707)   | 106,303      |                |                       | 106,303 32,641                           |
| Police fund                               |            | 100,000      |                |                       | 247,589                                  |
| Environmental fund                        |            |              | _              | 267,303               | 267,303 267,303                          |
| Total fund balance                        | (15,736)   | 149,157      | -              | 267,303               | 400,724 808,558                          |
| Total liabilities & fund balance          | \$ 630,855 | \$ 422,995   | \$ 33,499      | \$ 267,307            | \$1,354,656 \$1,544,374                  |

# RECONCILIATIONS OF THE BALANCE SHEET OF GOVERNMENTAL FUNDS TO THE STATEMENT OF NET ASSETS

# March 31, 2009 With Comparative Totals for March 31, 2008

|  | 2009          | 2008       |     |
|--|---------------|------------|-----|
| Total governmental fund balances   | \$<br>400,724 | \$ 808,55  | 58  |
| Amount reported for governmental activities in the statement of net assets are different because:                            |               |            |     |
| Capital assets used in the governmental activities are not financial resources and are not reported in the funds:            |               |            |     |
| The cost of the capital asset is   | 1,533,962     | 1,533,90   | 52  |
| The accumulated depreciation is  | (1,374,824)   | (1,321,03  |     |
| Leased property under capital leases is  | 3 59,73 8     | 359,73     | 38  |
| The accumulated amortization is  | (58,531)      | (20,72     | 29) |
|  | 460,345       | 551,94     | 41  |
| Other long-term assets are not available to pay for current-<br>period expenditures and therefore are deferred in the funds: | -             | 4,02       | 24_ |
| Total net assets of governmental activities  | \$<br>861,069 | \$1,364,52 | 23  |

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -

# GOVERNMENTAL FUNDS

# For the Year Ended March 31, 2009 With Comparative Totals for the Year Ended March 31, 2008

|   |             | E:           | Police    | E-vi-av-artal         | To<br>Governme |            |
|---|-------------|--------------|-----------|-----------------------|----------------|------------|
|   | General     | Fire<br>Fund | Fund      | Environmental<br>Fund | 2009           | 2008       |
| REVENUES:                               |             |              |           |                       | 7              |            |
| Local sources:                          |             |              |           |                       |                |            |
| Propeny taxes                           | \$ 276,841  | \$ 441,967   | \$ -      |                       | \$ 718,808     | \$ 895,188 |
| Franchise fees                          | 29,919      |              |           |                       | 29,919         | 26,129     |
| hivestment earnings                     | 9,527       | 313          |           |                       | 9,840          | 41,667     |
| Licenses, permits and fees              | 48,872      | 6,916        | 3,666     |                       | 59,454         | 59,920     |
| Donations                               |             | 801          |           |                       | 801            | 989        |
| Other                                   | 23,808      | 3,220        |           |                       | 27,028         | 23,539     |
| Total local sources                     | 388,967     | 453,217      | 3,666     | -                     | 845,850        | 1,047,432  |
| State sources                           | 3 30,3 17   |              |           |                       | 330,317        | 330,285    |
| Federal sources                         |             | 2,349        |           |                       | 2,349          |            |
| Total revenues                          | 719,284     | 455,566      | 3,666     | <u>.</u>              | 1,178,516      | 1,377,717  |
| EXPENDITURES:                           |             |              |           |                       |                |            |
| Current:                                |             |              |           |                       |                |            |
| General government                      | 407,792     |              |           |                       | 407,792        | 487,223    |
| Public safety                           | 365,791     | 378,916      | 253,776   |                       | 998,483        | 567,143    |
| Public works                            | 155,211     |              |           |                       | 155,211        | 119,874    |
| Community & economic development        | 24,864      |              |           |                       | 24,864         | 77,317     |
| Capital outlay                          |             |              |           |                       |                | 359,738    |
| Total expenditures                      | 953,658     | 378,916      | 253,776   | -                     | 1,586,350      | 1,611,295  |
| Change in fund balances                 | (234,374)   | 76,650       | (250,110) | -                     | (407,834)      | (233,578   |
| Total fund balances - beginning of year | 218,638     | 72,507       | _250,110  | 267 3 03              | 808,558        | _1,042,136 |
| Total fund balances - end of year       | \$ (15,736) | \$ 149,157   | \$ -      | \$ 267,303            | \$ 400,724     | \$ 808,558 |

# RECONCILIATIONS OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

# For the Year Ended March 31, 2009 With Comparative Totals for March 31, 2008

|  | 2009         | 2008         |
|--|--------------|--------------|
| Change in fund balances total governmental funds   | \$ (407,834) | \$ (233,578) |
| Amounts reported for governmental activities in the statement of activities are different because:   |              |              |
| Governmental funds report capital outlays as expenditures in the Statement of Revenues, Expenditures and Changes in Fund Balances. These costs are allocated over their estimated useful lives as depreciation in the Statement of Activities: |              |              |
| Depreciation expense   | (53,794)     | (58,328)     |
| Amortization expense on leased property  | (37,802)     | (20,729)     |
| Capital outlay   |              | 359,738      |
| Revenues in the statement of activities that do not provide current financial resources are not reported as revenue in the governmental funds.   |              |              |
| Amount due from the Washtenaw County Drain Commission-beginning of year  |              | (968)        |
| Amount due for personal property taxes-end of year   |              | 3,669        |
| Amount due for personal property taxes-beginning of year   | (3,669)      | 2,000        |
| Amount due for cost recovery for fire services-end of year   | (- / /       | 355          |
| Amount due for cost recovery for fire services-beginning of year   | (355)        |              |
| Change in net assets of governmental activities  | \$ (503,454) | \$ 50,159    |

# STATEMENT OF NET ASSETS

# PROPRIETARY FUND

# March 31, 2009 With Comparative Totals for March 31, 2008

|   |     | Tot         | a le |             |
|---|-----|-------------|------|-------------|
| ASSETS:   |     | 2009        | .a13 | 2008        |
| Current assets:   | -   |             |      |             |
| Cash and cash equivalents                                 | \$  | 320,303     | \$   | 323,070     |
| In vestments  |     | 1,168,542   |      | 1,557,154   |
| Receivables net of allowances for uncollectible accounts  |     | 216,346     |      | 143,206     |
| Current portion of special assessment receivable          |     | 44,487      |      | 45,336      |
| Due from governmental funds                               |     | 417,675     |      | 126,446     |
| Due from fiduciary funds                                  |     | 98,345      |      | 128,585     |
| Due from other governmental units                         |     | 80,051      |      | 58,925      |
| Inventory   |     | 54,875      |      | 73,090      |
| Noncurrent assets:  |     |             |      |             |
| Restricted assets   |     |             |      | 11,462      |
| YCUA deposits   |     | 11,245      |      | 11,732      |
| Special assessment receivable                             |     | 1,099,470   |      | 1,169,205   |
| Water system  |     | 8,504,243   |      | 8,504,243   |
| Water meters and equipment                                |     | 595,289     |      | 577,074     |
| Sewer system  |     | 2,479,328   |      | 2,479,328   |
| Sewer equipment   |     | 121,130     |      | 121,130     |
| Less: accumulated depreciation                            |     | (4,788,933) |      | (4,466,584) |
| Bond issuance costs                                       |     | 50,064      |      | 50,064      |
| Accumulated amortization                                  |     | (20,931)    |      | (19,679)    |
| Total assets  | \$  | 10,451,529  | \$   | 10,893,787  |
| LIABILITIES:  |     |             |      |             |
| Current Liabilities:                                      |     |             |      |             |
| Accounts payable  | \$  | 77,948      | \$   | 86,291      |
| Accrued liabilities                                       |     | •           |      | 293,162     |
| Due to other funds  |     | 1,452       |      | 1,411       |
| Current portion of deferred special assessment receivable |     | 44,487      |      | 45,336      |
| Current portion of YCUA contract                          |     | 26,250      |      | 24,790      |
| Current portion of bond payable                           |     | 68,000      |      | 68,000      |
| Noncurrent liabilities:                                   |     |             |      |             |
| Deferred special assessment revenue                       |     | 1,099,469   |      | 1,169,205   |
| Noncurrent portion of YCUA contract                       |     | 893,344     |      | 919,594     |
| Noncurrent portion of bond payable                        |     | 1,714,000   |      | 1,782,000   |
| Total liabilities   |     | 3,924,950   |      | 4.389,789   |
| NET ASSETS:   |     |             |      |             |
| Invested in capital assets, net of related debt           |     | 4.238,596   |      | 4,451,192   |
| Unrestricted  |     | 2,287,983   |      | 2,052,806   |
| Total net assets  | _\$ | 6,526,579   | \$   | 6,503,998   |

# STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

# PROPRIETARY FUND

# For the Year Ended March 31, 2009 With Comparative Totals for the Year Ended March 31, 2008

|   | 2009             | 2008             |
|---|------------------|------------------|
| Operating revenue:                          |                  |                  |
| Water and sewer usage                       | \$ 1,055,312     | \$ 922,748       |
| Charges for services                        | 41,675           | 34,751           |
| Other                                       | 5,332            |                  |
| Total operating re                          | 1,102,319        | 957,499          |
| Operating expenses:                         |                  |                  |
| Cost of water purchased and sewage disposal | 559,120          | 557,489          |
| Operation and maintenance                   | 351,124          | 471,629          |
| General and administrative                  | 179,636          | 517,403          |
| Depreciation and amortization               | 323,601          | 323,971          |
| Total operating ex                          | xpenses1,413,481 | 1,870,492        |
| Operating loss                              | (311,162)        | (912,993)        |
| Nonoperating revenues (expenses):           |                  |                  |
| Termination of YCUA lease                   | 251,390          | _                |
| Connection fees                             | 13,000           | 16,500           |
| Special assessment revenue                  | 70,584           | 65,221           |
| Interest on assessments                     | 75,234           | 78,221           |
| Investment earnings                         | 75,799           | 123,765          |
| Interest expense                            | (152,264)        | (136,410)        |
| Loss on disposition of asset                |                  | (17,500)         |
| Total nonoperating revenues (ex             | penses) 333,743  | 129 <u>,</u> 797 |
| Change in net assets                        | 22,581           | (783,196)        |
| Prior year adjustment (Note 10)             |                  | (8,342,205)      |
| Total net assets - beginning of year        | 6,503,998        | 15,629,399       |
| Total net assets - end of year              | \$ 6,526,579     | \$ 6,503,998     |

# STATEMENT OF CASH FLOWS

# PROPRIETARY FUNDS

For the Year Ended March 31, 2009 With Comparative Totals for the Year Ended March 31, 2008

# INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS

|   |    | 2009        |             | 2008        |
|---|----|-------------|-------------|-------------|
| Cash flows from operating activities:                                   |    |             |             |             |
| Cash received from customers  | \$ | 1,011,306   | \$          | 1,027,609   |
| Cash paid to suppliers and employees                                    |    | (1,062,479) |             | (1,735,171) |
| Net cash used in operating activities                                   |    | (51,173)    |             | (707,562)   |
| Cash flows from noncapital financing activities:                        |    |             |             |             |
| Decrease in debt for additional sewer capacity                          |    | (375,279)   |             | 45,287      |
| Cash received for connection fees                                       | _  | 13,000      |             | 16,500      |
| Net cash provided by (used in) noncapital financing activities          | _  | (362,279)   |             | 61,787      |
| Cash flows from capital and related financing activities:               |    |             |             |             |
| Special assessment revenue  |    | 97,570      |             | 150,302     |
| Special assessment interest   |    | 75,234      |             | 78,221      |
| Purchase of capital assets  |    | (18,215)    |             | (16,575)    |
| Repayment of principal  |    | (67,513)    |             | (56,843)    |
| Interest payments   |    | (152,264)   | <del></del> | (136,410)   |
| Net cash provided by (used in) capital and related financing activities |    | (65,188)    |             | 18,695      |
| Cash flows from investing activities:                                   |    |             |             |             |
| Transfer (to) from investments  |    | 388,612     |             | 637,115     |
| Transfer from restricted investments                                    |    | 11,462      |             | 177,608     |
| Interest income   | _  | 75,799      |             | 123,765     |
| Net cash provided by investing activities                               |    | 475,873     |             | 938,488     |
| Net increase (decrease) in cash and cash equivalents                    |    | (2,767)     |             | 311,408     |
| Cash and cash equivalents at beginning of year                          |    | 323,070_    | _           | 11,662      |
| Cash and cash equivalents at end of year                                | \$ | 320,303     | \$          | 323,070     |

# STATEMENT OF CASH FLOWS

# PROPRIETARY FUNDS

For the Year Ended March 31, 2009 With Comparative Totals for the Year Ended March 31, 2008

# RECONCILIATION OF NET OPERATING LOSS TO NET CASH USED IN OPERATING ACTIVITIES

|  | _  | 2009       | <br>2008        |
|--|----|------------|-----------------|
| Net operating loss   | \$ | (311,162)  | \$<br>(912,993) |
| Adjustments to reconcile net operating loss to net cash provided |    |            |                 |
| by operating activities  |    |            |                 |
| Depreciation expense   |    | 323,601    | 323,971         |
| (Increase) decrease in:  |    |            |                 |
| Accounts receivable  |    | (\$73,140) | 32,790          |
| Due from other funds   |    | \$17,488   | (126,446)       |
| Due from fiduciary funds   |    | 4,464      | 43,447          |
| Due from other governments                                       |    | (22,337)   | (6, 127)        |
| Inventory  |    | \$18,215   | 16,575          |
| Increase (decrease) in:  |    |            |                 |
| Accounts payable and other liabilities                           |    | (8,343)    | 4,579           |
| Due to other funds   |    | 41         | (83,358)        |
| Total adjustments  |    | 259,989    | 205,431         |
| Net cash used in operating activities                            | \$ | (51,173)   | \$<br>(707,562) |

# Noncash investing, capital and financing activities:

During the fiscal year the Utility fund terminated one of its contracts with YCUA, which did not result in a cash outflow, however the liability decreased by \$251,390 from the prior year.

# STATEMENT OF FIDUCIARY NET ASSETS

# FIDUCIARY FUNDS

# March 31, 2009 With Comparative Totals for March 31, 2008

|                           | Totals |         |    |         |  |
|---------------------------|--------|---------|----|---------|--|
|                           | _      | 2009    |    | 2008    |  |
| ASSETS:                   |        |         |    |         |  |
| Cash and cash equivalents | \$     | 307,296 | \$ | 687,426 |  |
| Investments               |        | 32,054  |    | 23,345  |  |
| Due from developers       |        | 172,123 |    | 227,245 |  |
| Total assets              | \$     | 511,473 | \$ | 938,016 |  |
| LIABILITIES:              |        |         |    |         |  |
| Due to other funds        | \$     | 379,169 | \$ | 558,976 |  |
| Due to other taxing units | -      | 132,304 | -  | 379,040 |  |
| Total liabilities         | \$     | 511,473 | \$ | 938,016 |  |

# GENERAL FUND

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL

|   | riginal<br>Budget        | Final<br>Budget          |    | Actual             | Fi | riance with<br>ral Budget<br>Positive<br>Negative) |
|---|--------------------------|--------------------------|----|--------------------|----|--|
| REVENUES: Local sources State sources                   | \$<br>476,478<br>331,000 | \$<br>520,652<br>306,701 | \$ | 388,967<br>330,317 | \$ | (131,685)<br>23,616                                |
| Total revenues  | 807,478                  | 827,353                  |    | 719,284            |    | (108,069)  |
| EXPENDITURES: General government:                       | <br>                     |                          |    |                    |    |  |
| Board of trustees                                       | 317,975                  | 287,607                  |    | 215,495            |    | 72,112   |
| Supervisor  | 55,803                   | 45,373                   |    | 32,486             |    | 12,887   |
| Treasurer   | 63,163                   | 59,893                   |    | 39,330             |    | 20,563   |
| Assessor  | 53,950                   | 54,806                   |    | 54,402             |    | 404  |
| Board of review<br>Clerk                                | 540<br>56,053            | 1,035                    |    | 703                |    | 332  |
| Elections   | 19,017                   | 54,887<br>27,228         |    | 36,266<br>16,801   |    | 18,621   |
| Township hall   | 16,133                   | 13,322                   |    | 11,681             |    | 10,427<br>1,641                                    |
| Other   | 5,000                    | 607                      |    | 628                |    | (21)   |
| Total general government                                | 587,634                  | 544,758                  | -  | 407,792            |    | 136,966  |
| Public safety:  | _                        |                          |    |                    |    |  |
| Building inspections                                    |                          | 339,478                  |    | 342,999            |    | (3,521)  |
| Police  |                          | 41,946                   |    | 22,792             |    | 19,154   |
| Total public safety                                     | -                        | 381,424                  |    | 365,791            |    | 15,633   |
| Public works:   |                          |                          |    |                    |    |  |
| Drains at large   | 60,000                   | 42,791                   |    | 42,791             |    | -  |
| Road improvement  | 123,000                  | <br>112,420              |    | 112,420            |    | -  |
| Total public works                                      | 183,000                  | 155,211                  |    | 155,211            |    | -  |
| Community and economic development: Planning and zoning | 33,597                   | 22,576                   |    | 24,864             |    | (2,288)  |
| Other:<br>Capital outlay                                | 3,518                    |                          |    |                    |    | -  |
| Total expenditures                                      | 807,749                  | 1,103,969                |    | 953,658            |    | 150.311  |
| Change in fund balance                                  | (271)                    | (276,616)                |    | (234,374)          |    | 42,242   |
| Total fund balances - beginning of year                 |                          |                          |    | 218,638            |    |  |
| Total fund balances - end of year                       |                          |                          | \$ | (15,736)           |    |  |
|   |                          |                          | _  |                    |    |  |

# FIRE FUND

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL

|                                     |                    |    | Original<br>Budget |    | Final<br>Budget  |    | Actual    | Fin: | ance with<br>al Budget<br>ositive<br>egative) |
|-------------------------------------|--------------------|----|--------------------|----|------------------|----|-----------|------|---|
| REVENUES:                           |                    | \$ | 440 767            | \$ | 40 5 212         | \$ | 452 217   | ø    | (2) 005)                                      |
| Local sources State sources         |                    | Đ  | 440,767            | Þ  | 485,212<br>7,544 | Ф  | 453 ,2 17 | \$   | (31,995)<br>(7,544)                           |
|                                     | Total revenues     |    | 440,767            |    | 492,756          |    | 455,566   |      | (37,190)                                      |
| EXPENDITURES:                       |                    |    |                    |    |                  |    |           |      |   |
| Salaries and wages                  |                    |    | 132,700            |    | 132,886          |    | 148,335   |      | (15,449)                                      |
| Fringe benefits                     |                    |    | 24,070             |    | 17,925           |    | 19,905    |      | (1,980)                                       |
| Supplies and other                  |                    |    | 73,538             |    | 68,633           |    | 68,463    |      | 170   |
| Repairs and maintenance             |                    |    | 83,000             |    | 58,959           |    | 60,308    |      | (1,349)                                       |
| Contracted services                 |                    |    | 32,300             |    | 80,573           |    | 36,992    |      | 43,581  |
| Dues and mileage                    |                    |    | 3,000              |    | 1,211            |    | 1,969     |      | (758)   |
| Communications                      |                    |    | 21,800             |    | 15,539           |    | 16,226    |      | (687)   |
| Utilities                           |                    |    | 8,600              |    | 6,939            |    | 8,468     |      | (1,529)                                       |
| Overhead expenses<br>Capital outlay |                    |    | 16,129<br>50,000   | _  | 16,499           | _  | 18,250    |      | (1,751)                                       |
|                                     | Total expenditures |    | 445,137            |    | 399,164          |    | 378,916   |      | 20,248  |
| Change in fund balance              |                    |    | (4,370)            |    | 93,592           |    | 76,650    |      | (16,942)                                      |
| Total fund balances - beginning     | of year            |    |                    |    |                  |    | 72 507    |      |   |
| Total fund balances - end of year   | r                  |    |                    |    |                  | \$ | 149,157   |      |   |

# POLICE FUND

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL

|   |      | Original<br>Budget |    |           |    | Actual    |    | Variance with<br>Final Budget<br>Positive<br>(Negative) |  |
|---|------|--------------------|----|-----------|----|-----------|----|---|--|
| REVENUES:                               | c.   | 104 200            | ø  | 62.064    | e  | 2 666     | ¢. | (60.200)  |  |
| Local sources                           | \$   | 184,200            | \$ | 63,964    | \$ | 3,666     | \$ | (60,298)  |  |
| EXPENDITURES:                           |      |                    |    |           |    |           |    |   |  |
| Supplies and other                      |      |                    |    |           |    | 1,171     |    | (1,171)   |  |
| Contracted services                     |      | 165,000            |    | 245,981   |    | 238,740   |    | 7,241   |  |
| Overhead expenses                       |      | 16,129             |    | 16,499    |    | 13,865    |    | 2,634   |  |
| Capital outlay                          |      | 3,071              |    |           |    |           |    |   |  |
| Total expendit                          | ures | 184,200            |    | 262,480   |    | 253,776   |    | 8,704   |  |
| Change in fund balance                  |      | -                  |    | (198,516) |    | (250,110) |    | (51,594)  |  |
| Total fund balances - beginning of year |      |                    |    |           |    | 250,110   |    |   |  |
| Total fund balances - end of year       |      |                    |    |           | \$ |           |    |   |  |

# ENVIRONMENTAL FUND

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE – BUDGET AND ACTUAL

|   | Original<br>Budget | Final<br>Budget | <br>Actual    | Variance with Final Budget Positive (Negative) |
|---|--------------------|-----------------|---------------|--|
| REVENUES:<br>Local sources              | \$<br>             | \$ -            | \$<br>        | \$   |
| Total revenues                          |                    |                 |               |  |
| Expenditures: Contracted services       | <br>               |                 | <br>-<br>-    |  |
| Change in fund balance                  | -                  | -               | -             | -  |
| Total fund balances - beginning of year |                    |                 | 267,303       |  |
| Total fund balances - end of year       |                    |                 | \$<br>267,303 |  |

### NOTES TO FINANCIAL STATEMENTS

March 31, 2009

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of Augusta Charter Township, Washtenaw County, Michigan (Township) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units.

# A. Reporting Entity

Augusta Charter Township is a charter township, governed by a Board of Trustees. As required by generally accepted accounting principles, these financial statements present Augusta Charter Township as a primary government. There are no component units to the Township.

# B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and a fiduciary fund, even though the latter are excluded from the government-wide financial statements. Major governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

Amounts due from other governments and services provided associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

### The government reports the following major governmental funds:

The General Fund is the general operating fund of the Township. It is used to account for all financial resources except those required to be accounted for in another fund.

The Fire Fund accounts for financial resources of the Township's Fire Department.

The Police Fund accounts for the financial resources of the Township's Police Department.

The Environmental Fund accounts for financial resources raised for the legal defense and related research costs pertaining to significant environmental threats in the Township.

# The government reports the following major proprietary fund:

The *Utility Fund* accounts for the acquisition, operation, and maintenance of the Township's water and sewer system.

# Additionally, the government reports the following fund types:

The Fiduciary Fund (Tax Collection Fund and Agency Fund) accounts for assets held by the Township as an agent for individuals, private organizations, other governments, and/or other funds.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities (water and sewer funds), subject to this same limitation. The Township has elected not to follow subsequent private-sector guidance.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2009

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation (Continued)

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments of utility charges between the Township's water and sewer function and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various function concerned.

Amounts reported as *program revenues* included 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes.

The Proprietary Fund distinguishes operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the

Utility Fund relates to charges to customers for sales and services. Operating expenses for this fund include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use restricted resources first, then unrestricted resources as they are needed.

# D. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# E. Assets, liabilities, and net assets or equity

### 1. Cash and investments

Cash includes amounts in cash on hand, demand deposits, except those deposits noted as investments (see below), as well as short-term investments with a maturity date within three months of the date acquired by the Township.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# E. Assets, liabilities, and net assets or equity (Continued)

Investments include money market and certificates of deposit where the intent is to hold funds long-term, as well as investments with maturity dates over three months of the date acquired by the Township.

State statutes authorize the government to invest in Obligations of the U.S. Treasury, Federal Agencies, commercial paper, corporate bonds, repurchase agreements, and State approved Investment Pools.

Investments are stated at cost or amortized cost. The Township will use amortized cost only when it reflects fair value of the investment. Currently, no investments are stated at amortized cost.

# 2. Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources. The Township had no advances between funds at March 31, 2009.

Personal property taxes receivable has offsetting deferred revenue for the estimated uncollectible portion.

Properties are assessed as of December 31 and the tax levies are July 1 and December 1 of the following year. The tax levies of July 1 and December 1, 2008 are revenues in the Township's fiscal year ended March 31, 2009.

The Township had a general tax millage of .8188 for 2008. The Township's maximum allowable millage is 1.0 mills. The Township had a fire department millage of 1.8747 for 2008.

A lien on the property occurs when the taxes are levied. The taxes levied July 1 are payable by September 14 without penalty. The taxes levied December 1 are payable by February 14 without penalty.

Since the County through revolving funds obtains the delinquent real property taxes for the Township, the sixty (60) day rule does not apply to such delinquent taxes receivable.

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# E. Assets, liabilities, and net assets or equity (Continued)

# 3. Inventories and prepaid items

Inventories are state at the lower of cost (first in, first out) or market. Cost is determined by the amount expended. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

### 4. Restricted assets

Certain proceeds from developers are classified as restricted assets on the balance sheet because their use is limited to making payments toward the cost of an additional sewer capacity lease.

# 5. Capital Assets

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 (amount not rounded) and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# E. Assets, liabilities, and net assets or equity (Continued)

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Property, plant, and equipment of the primary government are depreciated using the straight line method over the following estimated useful lives:

| <u>Assets</u>          | Years |
|------------------------|-------|
| Buildings              | 15-50 |
| Computers and software | 3-5   |
| Office and equipment   | 5-20  |
| Fire vehicles          | 5-10  |
| Fire equipment         | 3-10  |
| Water system           | 40    |
| Water equipment        | 10-15 |
| Sewer system           | 35    |
| Sewer equipment        | 10    |

# 6. Long-term obligations

In the governmental-wide financial statements and the proprietary fund type in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

# 7. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. The reserve for taxes receivable represents the portion of the fund balance that is not available for appropriation. The designation for fire building represents the tentative plan that is subject to change, of the current board of trustees to construct a fire hall.

The government-wide statement of net assets reports \$149,157 of restricted net assets of which \$149,157 is restricted by enabling legislation.

### NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 2. STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

# A. Budgetary information

The accounting basis used by the Township for budgeting is in accordance with accounting principles generally accepted in the United States of America (GAAP). The Township must follow the budgetary procedures outlined by the State of Michigan including public hearings and proper adoption. All funds of the Township have a budget. All annual appropriations lapse at fiscal year end. The budgets are amended during the year as needed. In the body of the financial statements, the Township's actual expenditures and budgeted expenditures for the budgetary funds have been shown on an activity basis. The approved budgets of the Township for these budgetary funds were adopted at the activity level.

# B. Violation of finance-related legal or contractual provisions

At March 31, 2009, the general fund reported a deficit fund balance of \$(15,986), which is a violation of state statute. The township will adjust its 2009-2010 budget to address and correct this violation. The Township did not adopt its budget before commencement of the 2008-09 and 2009-10 budget years, which is a violation of state statute. The State of Michigan is aware of this violation.

## C. Excess of expenditures over appropriations in budgetary funds

P.A. 621 of 1978, Section 18(1), as amended, of the State of Michigan provides that a local governmental unit shall not incur expenditures in excess of the amount appropriated. None of the Township's funds incurred expenditures in excess of the amount appropriated for the year ended March 31, 2009, however expenditures at the activity level exceeded budgeted amounts.

In the general fund, three expenditure functions exceeded appropriated amount as follows:

Rudgatad

|                      | Buugeted |         |          |
|----------------------|----------|---------|----------|
|                      | Amount   | Actual  | Variance |
| Oth er               | 607      | 628     | (21)     |
| Building inspections | 339,478  | 342,999 | (3,521)  |
| Planning and zoning  | 22,576   | 24,864  | (2,288)  |

In the fire fund, seven expenditure functions exceeded appropriated amount as follows:

|                         | Budgeted<br>Amount | Actual     | Variance    |  |  |  |
|-------------------------|--------------------|------------|-------------|--|--|--|
| Salaries and wages      | \$ 132,886         | \$ 148,335 | \$ (15,449) |  |  |  |
| Fringe benefits         | 17,925             | 19,905     | (1,980)     |  |  |  |
| Repairs and maintenance | 58,959             | 60,308     | (1,349)     |  |  |  |
| Dues and mileage        | 1,211              | 1,969      | (758)       |  |  |  |
| Communications          | 15,539             | 16,226     | (687)       |  |  |  |
| Utilities               | 6,939              | 8,468      | (1,529)     |  |  |  |
| Overhead expenses       | 16,499             | 18,250     | (1,751)     |  |  |  |

### NOTES TO FINANCIAL STATEMENTS

March 31, 2009

### NOTE 3. DEPOSITS AND INVESTMENTS

# Deposits

Custodial credit risk is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township does not have a deposit policy for custodial credit risk. As of March 31, 2009, \$1,402,823 of the Township's bank balance of \$2,840,707 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized

\$1,402,823

### Investments

The Township's investments include certificates of deposit and money market funds.

The Township's investments include \$51,823 invested in Michigan Governmental Money Market Funds held by JPMorgan Chase. The money market funds are rated Aaa by Moody's rating service. Eligible investments of the Michigan Governmental Money Market Fund include bonds, securities and other obligations issued by the U.S. Government or its agencies, certificates of deposit and time deposits of eligible financial institutions, share certificates of a state or federal credit union organized and authorized to operate in Michigan, commercial paper rated in the two highest rating agency classifications and mutual funds. The weighted average maturity of this money market fund is 42 days as of March 31, 2009.

Interest rate risk is the risk that the market value of securities invested will fall due to changes in market interest rates. The Township's policy is to hold investments that mature within three years. The weighted average maturity of the proprietary funds certificate of deposits is 397.81 days. The weighted average maturity of the fiduciary funds certificate of deposits is 228 days.

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the Township will not be able to recover the value of investment of collateral securities that are in possession of an outside party. As of March 31, 2009, \$176,908 of the Township's investments of \$1,200,602 is uninsured and uncollateralized.

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. As of March 31, 2009, concentrations of 5% or higher include 10.42% at Multi-Bank Securities, 8.51% at Greenville Community Bank, 8.44% Northern Bank of Michigan, 8.36% at Bank of Holland, 8.37% at Northstar Bank, 8.34% at Monroe Bank & Trnst, 8.28% at First Community Bank, 8.25% at Signature Bank, 8.22% at Flagstar Bank FSB, 8.09% at First State Bank, and 7.72% at United Bank & Trust.

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 4. RECEIVABLES

Receivables as of March 31, 2009 for the Township's major funds and proprietary funds are as follows:

|                                    | G  | General |      | Fire   | Police       | Utility     | Total        |
|------------------------------------|----|---------|------|--------|--------------|-------------|--------------|
| Receivables:                       |    |         |      |        |              |             |              |
| Taxes                              | \$ | 3,617   | \$   | 5,295  | \$<br>2,520  | \$ -        | \$ 11,432    |
| Accounts                           |    | 5,554   |      |        |              | 370,996     | 376,550      |
| Special assessments                |    |         |      |        |              | 1,143,957   | 1,143,957    |
| Intergovernmental                  |    | 142,054 | -747 | 36,882 | <br>30,979   | 98,345      | 308,260      |
| Gross receivables                  |    | 151,225 |      | 42,177 | 33,499       | 1,613,298   | 1,840,199    |
| Less: allowance for uncollectibles |    |         |      |        |              | (154,650)   | (154,650)    |
| Net total receivables              | \$ | 151,225 | \$   | 42,177 | \$<br>33,499 | \$1,458,648 | \$ 1,685,549 |

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

|   | Unavailable |         |
|---|-------------|---------|
|   |             |         |
| Delinquent property taxes receivable (general fund) | \$          | 1,364   |
| Delinquent property taxes receivable (fire fund)    |             | 1,613   |
| Delinquent property taxes receivable (police fund)  |             | 2,520   |
| Developer receivable                                |             | 176,209 |
| Total deferred revenue for governmental funds       | \$          | 181,706 |

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

NOTE 5. CAPITAL ASSETS

Capital asset activity governmental and business-type activities follows:

|  | Primary Government |                      |         |      |           |    |                   |  |
|--|--------------------|----------------------|---------|------|-----------|----|-------------------|--|
|  |                    | Beginning<br>Balance |         |      |           |    | Ending<br>Balance |  |
|  |                    |                      |         | ons  | Disposals | I  |                   |  |
| Governmental activities:                   |                    |                      |         |      | 14        | 7  |                   |  |
| Assets not being depreciated-land          | \$ 2               | 8,900                | \$      |      | \$ -      | \$ | 28,900            |  |
| Buildings and improvements                 | 9                  | 5,547                |         |      |           |    | 95,547            |  |
| Office furniture and equipment             | 4                  | 6,987                |         |      |           |    | 46,987            |  |
| Computers and software                     | 2                  | 27,348               |         |      |           |    | 27,348            |  |
| Vehicles                                   | 1                  | 5,000                |         |      |           |    | 15,000            |  |
| Fire equipment                             | 25                 | 1,190                |         |      |           |    | 251,190           |  |
| Fire vehicles                              | 1,06               | 8,990                |         |      |           | 1  | ,068,990          |  |
| Leased property under capital leases       | 35                 | 9,738                |         |      |           | _  | 359,738           |  |
| Depreciable capital assets                 | 1,86               | 4,800                |         |      |           |    | ,864,800          |  |
| Less accumulated depreciation for:         |                    |                      |         |      |           |    |                   |  |
| Buildings and improvements                 | 7                  | 3,547                | 2,      | 000  |           |    | 75,547            |  |
| Office furniture and equipment             | 4                  | 12,653               | 2,      | 334  |           |    | 44,987            |  |
| Computers and software                     | 1                  | 8,009                | 3,      | 753  |           |    | 21,762            |  |
| Vehicles                                   | 1                  | 5,000                |         |      |           |    | 15,000            |  |
| Fire equipment                             | 17                 | 72,053               | 12,     | 516  |           |    | 184,569           |  |
| Fire vehicl∞                               | 99                 | 9,768                | 33,     | 191  |           |    | ,032,959          |  |
| Total accumulated depreciation             | 1,32               | 21,030               | 53,     | 794_ | -         | ]  | ,374,824          |  |
| Less accumulated amortization for:         |                    |                      |         |      |           |    |                   |  |
| Leased property under capital leases       | 2                  | 20,729               | 37,     | 802  |           |    | 58,531            |  |
| Governmental activities net capital assets | \$ 55              | 51,941               | \$ (91, | 596) | \$ -      | \$ | 460,345           |  |

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

NOTE 5. CAPITAL ASSETS (Continued)

|   | Primary Government   |              |            |                   |  |  |
|---|----------------------|--------------|------------|-------------------|--|--|
|   | Beginning<br>Balance | Additions    | Disposals  | Ending<br>Balance |  |  |
| Business-type activities:                             | Dalance              | Additions    | insposais  | Danaice           |  |  |
| Assets not being depreciated-land                     | \$ -                 | \$ -         | \$ -       | \$ -              |  |  |
| Water system  | 8,504,243            |              |            | 8,504,243         |  |  |
| Water meters and equipment                            | 577,074              | 18,215       |            | 595,289           |  |  |
| Sewer system  | 2,479,328            |              |            | 2,479,328         |  |  |
| Sewer equipment                                       | 121,130              |              |            | 121,130           |  |  |
| Bond issuance costs                                   | 50,064               |              |            | 50,064            |  |  |
| Depreciable capital assets                            | 11,731,839           | 18,215       |            | 11,750,054        |  |  |
| Less accumulated depreciation for:                    |                      |              |            |                   |  |  |
| Water system  | 3,073,846            | 212,606      |            | 3,286,452         |  |  |
| Water meters and equipment                            | 232,397              | 26,780       |            | 259,177           |  |  |
| Sewer system  | 1,103,245            | 70,544       |            | 1,173,789         |  |  |
| Sewer equipment                                       | 57,096               | 12,419       |            | 69,515            |  |  |
| Total accumulated depreciation                        | 4,466,584            | 322,349      |            | 4,788,933         |  |  |
| Less accumulated amortization for bond issuance costs | 19,679               | 1,252        |            | 20,931            |  |  |
| Business-type activities net capital assets           | \$ 7,245,576         | \$ (305,386) | <u>s</u> - | \$ 6,940,190      |  |  |

Depreciation and amortization expense charged to functions is as follows:

| Governmental activities:                       |               |
|--|---------------|
| General government                             | \$<br>8,087   |
| Public safety                                  | <br>45,707    |
| Total depreciation - governmental activities   | \$<br>53,794  |
| Governmental activities:                       |               |
| General government                             | \$<br>3,202   |
| Public safety                                  | 34,600        |
| Total depreciation - governmental activities   | \$<br>37,802  |
| Business-type activities:                      |               |
| Utility  | \$<br>323,601 |
| Total depreciation - buisiness-type activities | \$<br>323,601 |

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 6. INTERFUND BALANCES AND TRANSFERS

#### Interfund balances - Due to/from other funds

Interfund balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system and (3) payments between funds are made. A portion of the amount owed to the Utility Fund from the General fund will not be repaid within one year, however all other balances at March 31, 2009 are expected to be repaid within the next fiscal year.

| Fund    | D  | ue From | Fund          | <br>Due To    |
|---------|----|---------|---------------|---------------|
| General | \$ | 212,460 | General       | \$<br>417,675 |
| Fire    |    | 36,882  | Fiduciary     | 379,169       |
| Police  |    | 30,979  | Fire          | 39,423        |
|         |    |         | Police        | 30,979        |
|         |    |         | Environmental | 4             |
| Utility |    | 588,381 | Utility       | <br>1,452     |
| Totals  | \$ | 868,702 |               | \$<br>868,702 |

#### NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 7. LEASES

## Capital leases - Governmental activities

The Township has entered into a capital lease agreement with Tax Exempt Leasing Corporation for the purchase of a fire truck in the amount of \$341,456 on September 6, 2007. The lease term is seven years, ending February 28, 2014. Annual payments of \$48,414 are due February 28. The respective principal and interest requirements follow:

| Year Ended<br>March 31, | <br>Principal | Interest     | <br>Total     |
|-------------------------|---------------|--------------|---------------|
| 2010                    | \$<br>38,683  | \$<br>9,731  | \$<br>48,414  |
| 2011                    | 40,458        | 7,956        | 48,414        |
| 2012                    | 42,315        | 6,099        | 48,414        |
| 2013                    | 44,258        | 4,156        | 48,414        |
| 2014                    | 46,289        | 2,125        | 48,414        |
|                         | \$<br>212,003 | \$<br>30,067 | \$<br>242,070 |

The Township has entered into a capital lease agreement with Bank of America for the purchase of a copier for the township hall in the amount of \$16,012 on October 10, 2007. The lease is thirty-six months, ending October 2010. Payments of \$468 are due at the beginning of each month. The respective principal and interest requirements follow:

| Year Ended<br>March 31, | Pr | incipal        | In | terest    | ,  | Total          |
|-------------------------|----|----------------|----|-----------|----|----------------|
| 2010<br>2011            | \$ | 5,394<br>3,696 | \$ | 219<br>46 | \$ | 5,613<br>3,742 |
|                         | \$ | 9,090          | \$ | 265       | \$ | 9,355          |

The Township has entered into a capital lease agreement with Bank of America for the purchase of a copier for the fire hall in the amount of \$2,270 on October 10, 2007. The lease term is thirty-six months, ending October 2010. Payments of \$67 are due at the beginning of each month. The respective principal and interest requirements follow:

| Year Ended<br>March 31, | Pri | incipal    | Int | erest | <br>rotal        |
|-------------------------|-----|------------|-----|-------|------------------|
| 2010<br>2011            | \$  | 766<br>527 | \$  | 37    | \$<br>803<br>535 |
|                         | \$  | 1,293      | \$  | 45    | \$<br>1,338      |

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 8. LONG TERM DEBT

The Township is obligated by 1995 special assessment revenue bonds, originally issued for \$3,094,000 at an interest rate of 5.125%, maturing April 2035. At March 31, 2009, the Township had an outstanding hond payable of \$1,782,000, which is recorded as a liability in the Utility Fund. Interest expense related to this bond for the year ended March 31, 2009 was 94,813.

Debt service requirements at March 31, 2009 are as follows:

| Year Ended<br>March 31, | Interest<br>Rate | Principal Due April 1 | Interest<br>Due April 1 | Interest Due October 1 | Total Due    |
|-------------------------|------------------|-----------------------|-------------------------|------------------------|--------------|
| 2010                    | 5.125            | \$ 68,000             | \$ 46,752               | \$ 46,752              | \$ 161,504   |
| 2011                    | 5.125            | 68,000                | 44,968                  | 44,968                 | 157,936      |
| 2012                    | 5.125            | 68,000                | 43,183                  | 43,184                 | 154,367      |
| 2013                    | 5.125            | 68,000                | 41,400                  | 41,399                 | 150,799      |
| 2014                    | 5.125            | 68,000                | 39,616                  | 39,616                 | 147,232      |
| 2015                    | 5.125            | 68,000                | 37,831                  | 37,832                 | 143,663      |
| 2016                    | 5.125            | 68,000                | 36,048                  | 36,047                 | 140,095      |
| 2017                    | 5.125            | 68,000                | 34,263                  | 34,264                 | 136,527      |
| 2018                    | 5.125            | 68,000                | 32,480                  | 32,479                 | 132,959      |
| 2019                    | 5.125            | 68,000                | 30,695                  | 30,696                 | 129,391      |
| 2020                    | 5.125            | 68,000                | 28,912                  | 28,911                 | 125,823      |
| 2021                    | 5.125            | 68,000                | 27,127                  | 27,128                 | 122,255      |
| 2022                    | 5.125            | 69,000                | 25,343                  | 25,343                 | 119,686      |
| 2023                    | 5.125            | 69,000                | 23,534                  | 23,533                 | 116,067      |
| 2024                    | 5.125            | 69,000                | 21,723                  | 21,723                 | 112,446      |
| 2025                    | 5.125            | 69,000                | 19,913                  | 19,913                 | 108,826      |
| 2026                    | 5.125            | 69,000                | 18,102                  | 18,103                 | 105,205      |
| 2027                    | 5.125            | 69,000                | 16,292                  | 16,292                 | 101,584      |
| 2028                    | 5.125            | 69,000                | 14,482                  | 14,482                 | 97,964       |
| 2029                    | 5.125            | 69,000                | 12,672                  | 12,672                 | 94,344       |
| 2030                    | 5.125            | 69,000                | 10,862                  | 10,861                 | 90,723       |
| 2031                    | 5.125            | 69,000                | 9,051                   | 9,051                  | 87,102       |
| 2032                    | 5.125            | 69,000                | 7,241                   | 7,241                  | 83,482       |
| 2033                    | 5.125            | 69,000                | 5,431                   | 5,431                  | 79,862       |
| 2034                    | 5.125            | 69,000                | 3,621                   | 3,621                  | 76,242       |
| 2035                    | 5.125            | 69,000                | 1,810                   | 1,810                  | 72,620       |
|                         |                  | \$ 1,782,000          | \$ 633,352              | \$ 633,352             | \$ 3,048,704 |

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 8. LONG TERM DEBT (Continued)

The Township is obligated for a portion of bonds held by YCUA through Washtenaw County for the sewage disposal system. The original amount owed is \$1,302,971 at interest rates between 3.0 and 6.0%, maturing in fiscal year ending 2033. YCUA bills the Township on a monthly basis for total debt service expenses. Interest expense related to this bond for the year ended March 31, 2009 was \$45,088. The principal and interest requirements at March 31, 2009 follow:

| Year Ended<br>March 31, | Principal  | Interest   | Total        |
|-------------------------|------------|------------|--------------|
| Water 51,               | Ттистрац   | Interest   | Total        |
| 2010                    | 26,250     | 43,996     | 70,246       |
| 2011                    | 27,580     | 42,818     | 70,398       |
| 2012                    | 28,851     | 41,575     | 70,426       |
| 2013                    | 30,336     | 40,255     | 70,591       |
| 2014                    | 31,968     | 38,853     | 70,821       |
| 2015                    | 33,813     | 37,363     | 71,176       |
| 2016                    | 35,464     | 35,772     | 71,236       |
| 2017                    | 37,059     | 34,089     | 71,148       |
| 2018                    | 39,008     | 32,294     | 71,302       |
| 2019                    | 40,969     | 30,375     | 71,344       |
| 2020                    | 41,150     | 30,113     | 71,263       |
| 2021                    | 37,085     | 26,413     | 63,498       |
| 2022                    | 39,624     | 24,535     | 64,159       |
| 2023                    | 41,758     | 22,521     | 64,279       |
| 2024                    | 43,762     | 20,388     | 64,150       |
| 2025                    | 46,054     | 18,148     | 64,202       |
| 2026                    | 48,357     | 15,793     | 64,150       |
| 2027                    | 50,671     | 13,318     | 63,989       |
| 2028                    | 52,293     | 10,725     | 63,018       |
| 2029                    | 36,971     | 8,495      | 45,466       |
| 2030                    | 38,808     | 6,591      | 45,399       |
| 2031                    | 40,793     | 4,591      | 45,384       |
| 2032                    | 41,984     | 2,502      | 44,486       |
| 2033                    | 28,986     | 713        | 29,699       |
|                         | \$ 919,594 | \$ 582,236 | \$ 1,501,830 |

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

# NOTE 8. LONG TERM DEBT (Continued)

The following is a schedule of the business-type long term obligations for the Township for the year ended Marcb 31, 2009:

|                          |    | Bonds     |    | YCUA<br>Contract | Capital<br>Leases | Total           |
|--------------------------|----|-----------|----|------------------|-------------------|-----------------|
| Balance April 1, 2008    | \$ | 1,850,000 | \$ | 944,384          | \$<br>265,328     | \$<br>3,059,712 |
| Additions<br>Deletions   | _  | (68,000)  |    | (24,790)         | (42,942)          | (135,732)       |
| Balance March 31, 2009   |    | 1,782,000 |    | 919,594          | 222,386           | 2,923,980       |
| Less: current portion    |    | 68,000    | _  | 26,250           | <br>44,843        | 139,093         |
| Total due after one year | \$ | 1,714,000 | \$ | 893,344          | \$<br>177,543     | \$<br>2,784,887 |

The debt service requirements of governmental activities at March 31, 2009 are as follows:

| Year Ended<br>March 31, | Principal    | Interest     | Total        |
|-------------------------|--------------|--------------|--------------|
| 2010                    | 0.1.050      | 127.500      | 221.750      |
| 2010                    | 94,250       | 500,500      | 231,750      |
| 2011                    | 95,580       | 132,754      | 228,334      |
| 2012                    | 96,851       | 127,942      | 224,793      |
| 2013                    | 98,336       | 123,054      | 221,390      |
| 2014                    | 99,968       | 118,085      | 218,053      |
| 2015-2019               | 526,313      | 512,528      | 1,038,841    |
| 2020-2024               | 546,379      | 377,247      | 923,626      |
| 2025-2029               | 579,346      | 402, 229     | 808,748      |
| 2030-2034               | 495,571      | 808, 88      | 582,379      |
| 2035                    | 69,000       | 1,810        | 70,810       |
|                         |              |              |              |
|                         | \$ 2,701,594 | \$ 1,847,130 | \$ 4,548,724 |
|                         |              |              |              |

# NOTES TO FINANCIAL STATEMENTS

March 31, 2009

#### NOTE 9. RISK MANAGEMENT

The Township is exposed to various risks of loss related to property loss, torts, errors, omissions and employee injuries (worker's compensation). The Township participates in two public entity risk pools for its insurance coverage. Any settled claims relating to the insurance have not exceeded the amount of insurance coverage in any of the past three years.

#### NOTE 10. PRIOR PERIOD ADJUSTMENT

Amounts in prior periods were not properly recorded, thus an adjustment to the proprietary fund beginning net assets is necessary to restate net assets to the amount it would have been had the items been recorded properly. Because such amounts are the product of errors from a prior period, they are not included as a part of the results of operations of the current period, even though they are reported in the current period. Beginning net assets were decreased by \$8,342,205 due to a miscommunication in the valuation of capital assets for the fiscal year ending March 31, 2008.

#### NOTE 11. DEFINED CONTRIBUTION PLANS

The Augusta Township Pension Plan is a defined contribution plan administered by Principal Financial Group under authority of Internal Revenue Code Section 401(a). The Township makes monthly contributions of 15% of full time employees' compensation. Employees must be 18 years of age to participate and are allowed to contribute, however employees did not contribute to this plan. The Township made contributions of \$25,338 for the year ended March 31, 2009.

Augusta Charter Township 457 Prototype Plan is a governmental 457 deferred compensation plan administered by Symetra Financial. Employees, with the exception of part-time employees working 15 hours or less and volunteer firemen, are allowed to participate with no employer match. There were employee contributions of \$7,191 made for the year ended March 31, 2009.



# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Augusta Charter Township Washtenaw County, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, and each major fund of Augusta Charter Township, as of and for the year ended March 31, 2009, which collectively comprise Augusta Charter Township's basic financial statements and have issued our report thereon dated July 15, 2009. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States.

#### INTERNAL CONTROL OVER FINANCIAL REPORTING

In planning and performing our audit, we considered Augusta Charter Township's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statement, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the Township's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles, such that there is more than a remote likelihood that a misstatement of the Township's financial

Page 2

Augusta Charter Township Washtenaw County, Michigan

statements that is more than inconsequential will not be prevented or detected by the Township's internal control over financial reporting. We considered the deficiencies described as 2009-1 through 2009-3 in the accompanying schedule of findings and responses to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the Township's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe the significant deficiencies described above as 2009-1 through 2009-3, are not material weaknesses.

#### COMPLIANCE AND OTHER MATTERS

As part of obtaining reasonable assurance about whether Augusta Charter Township's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct aud material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of Augusta Charter Township in a separate letter dated July 15, 2009.

August Charter Township's response to the findings identified in our audit are described in the accompanying schedule of findings and response. We did not audit Augusta Charter Township's response, and accordingly, we express no opinion on it.

This report is intended solely for the information and use of Augusta Charter Township, management, Departments of the State of Michigan, and federal awarding agencies and pass through entities and is not intended to be and should not be used by anyone other than these specified parties.

Robertson, Eaton & Owen, P.C.

Adrian, Michigan July 15, 2009

#### AUGUSTA CHARTER TOWNSHIP

#### SCHEDULE OF FINDINGS AND RESPONSES

#### MARCH 31, 2009

Finding 2009-1

Finding considered a significant deficiency

#### Criteria:

Effective for the year ended March 31, 2009, Statement on Auditing Standards No.112 titled Communicating Internal Control Related Matters Identified in an Audit (issued May 2007), requires us to communicate in writing to management and those charged with governance, significant deficiencies and material weaknesses identified in an audit.

# Condition

Currently there are no segregation of conflicting duties of mitiating transactions, and the recording of those transactions

#### Cause

The Township has a limited number of personnel.

# Effect

There is greater risk of material misstatement of the financial statements.

# Recommendation

The Township should evaluate its internal control structure and develop any needed controls.

# Client Response

We are aware of this deficiency.

#### AUGUSTA CHARTER TOWNSHIP

#### SCHEDULE OF FINDINGS AND RESPONSES

# MARCH 31, 2009

Finding 2009-2

Finding considered a significant deficiency

#### Criteria:

Effective for the year ended March 31, 2009, Statement on Auditing Standards No.112 titled Communicating Internal Control Related Matters Identified in an Audit (issued May 2007), requires us to communicate in writing to management and those charged with governance, significant deficiencies and material weaknesses identified in an audit.

#### Condition

Expenditure function levels exceeded appropriated amounts. The Township approved a general fund budget with a deficit greater than the beginning fund balance.

#### Cause

The administration has a lack of experience and familiarity with related statutes.

#### Effect

The budget is not in accordance with the recommendations listed in statutes.

# Recommendation

That the administration determine prior to the amendment of the appropriations, that the information is complete including adjusting entries to record the year end accruals. Per Michigan Compiled Laws (MCL) 141.435, Section 15, paragraph (2), it is not recommended to budget for a deficit greater than the available unappropriated surplus from prior years.

### Client Response

The Township will attempt to be in compliance with the Chapter 141of MCL in the future.

#### AUGUSTA CHARTER TOWNSHIP

# SCHEDULE OF FINDINGS AND RESPONSES

#### MARCH 31, 2009

# Finding 2009-3

# Finding considered a significant deficiency

# Criteria:

Statement on Auditing Standards No. 112 titled Communicating Internal Control Related Matters Identified in an Audit, requires us to communicate, in writing, to management and those charged with governance, significant deficiencies and material weaknesses identified in an audit.

#### Condition

The Township lacks an adequate design of internal control over the preparation of the financial statements footnotes being audited.

#### Cause

The Township does not have a staff person with the level of expertise necessary to prepare its footnotes.

#### Effect

The Township's design of control does not allow management to prevent or detect and correct misstatements on a timely basis.

#### Recommendation

Consider whether this is a risk that The Township is willing to accept.

# Client Response

We are aware of this deficiency and believe it is not cost beneficial to develop this expertise.



To the Board of Trustees Augusta Charter Township Whittaker, Michigan

In planning and performing our audit of the financial statements of the Augusta Charter Township as for the year ended March 31, 2009, in accordance with auditing standards generally accepted in the United States of America, we considered Augusta Charter Township's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, during our audit, we noted certain matters involving the internal control and other operational matters that are presented for your consideration. This letter does not affect our report dated July 15, 2009 on the financial statements of Augusta Charter Township. We will review the status of this comment during our next audit engagement.

Our comment and recommendation is intended to improve the internal control or result in other operating efficiencies. We will be pleased to discuss this comment in further detail at your convenience, perform any additional study of these matters, or assist you in implementing the recommendation. Our comment is summarized as follows:

#### **CURRENT YEAR COMMENT**

#### Budget amendments

We recommend making budget amendments close to year end that more accurately reflect expected revenues and expenditures. We analyze budget to actual differences while performing our auditing procedures.

This report is intended solely for the information and use of Augusta Charter Township, management, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

We appreciate the cooperation we received from your staff during our engagement and the opportunity to be of service.

Very truly yours,

Robertson, Eaton & Owen, P.C. July 15, 2009



July 15, 2009

The Board of Trustees Augusta Charter Township Whittaker, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Augusta Charter Township (Township) for the year ended March 31, 2009, and have issued our report thereon dated July 15, 2009. Professional standards require that we provide you with the following information related to our audit.

## 1. Our Responsibility under Auditing Standards Generally Accepted in the United States of America

As stated in our engagement letter dated January 29, 2009, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the financial statements does not relieve you or management of your responsibilities.

#### 2. Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Township are described in Note 1 to the financial statements. We noted no transactions entered into by the Township during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the funancial statements and because of the possibility that future events affecting them may differ significantly from those expected. The most sensitive estimates affecting the financial statements were the estimated taxes and accounts receivable, estimated allowance for uncollectible accounts, special assessment receivable and deferred revenue, estimated capital asset lives for depreciation and the estimated values used for the Township's capital assets upon the implementation of GASB Statement No. 34.

Accounts and taxes receivable and the related allowance for uncollectible accounts, special assessment receivable and deferred revenue are estimated using the information available as of the date of the auditors' report. Management's estimate of values used for the Township's capital assets is based upon either historical cost, if known, or the estimated fair value at the implementation of GASB Statement No. 34. We evaluated the key factors and assumptions used to develop accounts receivable, capital assets and the lives for depreciation in determining that they are reasonable in relation to the financial statements taken as a whole.

The Board of Trustees Augusta Charter Township Whittaker, Michigan

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated July 15, 2009.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the governmental unit's financial statements for a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Township's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of the Board of Trustees and is not intended to be and should not be used by anyone other than these specified parties.

Very truly yours,

Robertson, Eaton & Owen, P.C.